The logo symbol by its design embodies the core values of the SALGA brand.

The infinity sign or the S characteristic of the logo (symbol) signifies the ongoing and progressive change of SALGA as it continues on the journey of constant improvement.

This element of the logo symbolises:
- Limitless
- Boundless
- Potential
- Possibility
- Harmony
- Balance
- Unity

The speech bubbles of the logo (symbol) carry the message of the brand.

They say:
- We are informed
- We are consultative
- We listen
- We advocate
- We influence
- We represent
VISION, MISSION AND VALUES

VISION
To be an association of municipalities that is at the cutting-edge of quality and sustainable services

MISSION
To be consultative, informed, mandated, credible and accountable to our membership and to provide value for money

VALUES
Responsive
Innovative
Dynamic
Excellence

VALUE PRINCIPLES
Drawing from the founding principles that established SALGA in 1996, the following operating principles characterise our value offering:

RESPONSIVE
Being quick and flexible in responding to member needs

INNOVATIVE
Exploring new ways of doing things and providing members with fresh and unconventional services

DYNAMIC
Being flexible and adapting to change to service members effectively and efficiently

EXCELLENCE
Serving members with pride and excellence
Transform local government to enable it to fulfill its developmental mandate

<table>
<thead>
<tr>
<th></th>
<th>LOBBY, ADVOCATE &amp; REPRESENT</th>
<th>EMPLOYER BODY</th>
<th>CAPACITY BUILDING</th>
<th>SUPPORT &amp; ADVICE</th>
<th>STRATEGIC PROFILING</th>
<th>KNOWLEDGE &amp; INFORMATION SHARING</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>Lobby, advocate, protect and represent the interest of local government at relevant structures and platforms.</td>
<td>Act as an employer body representing all municipal members and, by agreement, associate members.</td>
<td>Build the capacity of the municipality as an institution, as well as the leadership and technical capacity of both councillors and officials.</td>
<td>Support and advise our members on a range of issues to assist the effective execution of their mandate.</td>
<td>Build the profile and image of local government within South Africa, as well as outside the country.</td>
<td>Serve as the custodian of local government intelligence and the knowledge hub and centre of local government intelligence for the sector.</td>
</tr>
</tbody>
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On behalf of the National Executive Committee and Presidency of the South African Local Government Association (SALGA) and in terms of the SALGA Constitution and governance framework, as adopted by the National Member's Assembly in March 2008, I am pleased to present the SALGA Annual Report for the period 1 April 2018 to 31 March 2019 to the Parliament of South Africa and all SALGA stakeholders and other interested and affected parties.

This report reflects SALGA’s performance in fulfilling its developmental mandate and enacting its role in and contribution to addressing local government challenges during the past financial year.

The Auditor-General of South Africa has audited the performance information and annual financial statements in this report, as endorsed by the NEC based on the assurance of accuracy by SALGA’s management and internal audit function.

SALGA remains committed to strengthening the transformation of local government so that, as South Africans, we can change the world around us to improve our livelihoods, grow the economy and participate with confidence in South Africa’s new dawn and the dynamic landscape of the 4th Industrial Revolution.

Councillor Thembi Nkadimeng
SALGA President
31 July 2019
## GENERAL INFORMATION

<table>
<thead>
<tr>
<th>Registered name</th>
<th>South African Local Government Association (SALGA)</th>
</tr>
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<tbody>
<tr>
<td>Registration number</td>
<td>LR/2/6/3/350</td>
</tr>
<tr>
<td>Registration date</td>
<td>22 May 1998</td>
</tr>
<tr>
<td>Registered address</td>
<td>Menlyn Corporate Park, Block B, 175 Corobay Avenue, cnr Garsfontein Road, Waterkloof Glen Ext 11, Pretoria 0181</td>
</tr>
<tr>
<td>Postal address</td>
<td>PO Box 2094, Pretoria 0001</td>
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<td>Telephone</td>
<td>+27 (0)12 369 8000</td>
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<tr>
<td>Fax</td>
<td>+27 (0)12 369 8001</td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:info@salga.org.za">info@salga.org.za</a></td>
</tr>
<tr>
<td>Website</td>
<td><a href="http://www.salga.org.za">http://www.salga.org.za</a></td>
</tr>
<tr>
<td>External auditor</td>
<td>Auditor-General of South Africa 300 Middel Street, New Muckleneuk, Pretoria 0181</td>
</tr>
<tr>
<td>Bankers</td>
<td>ABSA</td>
</tr>
<tr>
<td>Contact person for this report</td>
<td>Pauline Matsaung, Strategic Planning, SALGA Tel +27 (0)12 369 8000 <a href="mailto:pmatsaung@salga.org.za">pmatsaung@salga.org.za</a></td>
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<td>Date of last report</td>
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<tr>
<td>RP</td>
<td>229/2019</td>
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HIGHLIGHTS 2018/19

“As we let our own light shine, we unconsciously give other people permission to do the same.”
- Nelson Mandela

Consecutive clean audit outcome opinion from the Auditor-General with, for the first time, no findings on predetermined performance

Audited actual institutional performance outcome of achieving 54 out of 55 predetermined objectives in the Annual Performance Plan

2017/18 South African Institute of Chartered Accountants (SAICA) Excellence in Public Finance Management Award

SALGA Governance and Intergovernmental Relations (IGR) National Working Group endorsed a municipal Consequence and Accountability Regulatory Framework in March 2019

Promoted innovation in inclusive governance and public participation through successful dialogues in KwaZulu-Natal, North-West and the Northern Cape

Developed an interventions framework for provincial municipal executive council members (MECs) to ensure adequate and rightful support and resources for municipalities to fulfil their mandates

Developed a Smart City Framework for the transformation and development of South African cities

Published *The Journey to Transform Local Government* with 11 research papers from the 2nd annual Research Colloquium, hosted with the University of the Western Cape’s Dullah Omar Institute

Facilitated leadership training for a group of mayors and local government managers at the Berkeley Institute for Leadership Development in the US