

STAKEHOLDER DETAILS			
Name of Organisation	Strategic Objective (KPA)	Partnership Objective	Key Performance Indicator
Anglo Platinum	To contribute to the stimulation of local economies and poverty alleviation.	Building municipal capacity to manage private sector partnerships towards economic development, community development and service delivery.	Human resource capacity for stakeholder engagement at SALGA National Office Tools/models for Private Sector engagement with municipalities; Exit strategies for community projects funded and implemented by private sector.
CMRA	To enhance and maintain a high profile position locally, regionally and internationally. To contribute to the stimulation of local economies and poverty alleviation. To contribute to municipal transformation and organisational development. To contribute to good governance and public participation.	Implementation of donor funded projects aimed at local government in the field of HIV/AIDS, LED, Public Participation and benchmarking.	Increased number of Donor funded projects implemented; Increased number of Field officers participating in the projects placed in municipalities.
Commonwealth Local Government Association	To enhance and maintain a high profile position locally, regionally and internationally.	Provision of support to UCLGA structured programmes (GADDEPA) Facilitate consolidated Local Economic Development strategies in municipalities that have partners in South Africa and the United Kingdom	Consolidated LED strategies in municipalities Capacitated SALGA IR Unit
Construction Education and Training Authority	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Roll out Programmes on trade testing and recognition of prior learning to employees in municipalities that are involved in Artisan work i.e. Plumbing, Bricklaying, and Painting.	Partnerships with relevant institutions of higher learning and professional bodies of associations.

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DCOG	Social Cohesion: Transversal (Gender, Youth, Children, HIV/AIDS) socio economic issues mainstreamed.	Localising the 365 days of action to end Gender Based Violence (GBV) in South Africa, and particularly assist councils to develop a more detailed GBV action plan. Facilitate workshops in this regard to 46 districts nationally.	Increased understanding of gender mainstreaming/coordination in the provincial and local spheres of government.
DBSA	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Training current Local Government employees, unemployed / retrenched graduates - information sharing on best practice in ICT and on the use of ICT at Local Government level with current senior municipal officials.	Better knowledge of skills gaps within Municipalities.
DBSA	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Salga Councilor Development Programme (National)	Skilled Councillors
DBSA	Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To support and expedite progress with the successful transfer of Water Service functions from the Department of Water Affairs (DWAF) to the receiving Water Service Authorities (municipalities) in the Limpopo Province.	Successful Water Transfer to 7 WSA.
DBSA	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Assessment of Sustainable Development in 47 District Municipalities	SALGA has clear, evidenced based policy positions on issues that affect / influence the progress of LG policies.
DBSA	Capacity Building and Institutional Development: Stable Municipal Governance.	Establishment of a SALGA Budget Office, Infrastructure Funding, Capacity Enhancement, Performance Management, Financial Management, Policy & Monitoring, MFMB / GAMAP, PPP's;MFMB / GAMAP	Improved Control, Compliance and Financial Information Management.

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DBSA	To establish a LG e-community that will pool resources, share knowledge and cooperate in a process of helping municipalities to function better.	Through the DBSA Vulindlela Academy, DBSA and SALGA cooperate on capacity building efforts aimed at developing technical and leadership skills in LG after March 2006 Various MOUs covering a number of initiatives: Local democracy and local governance training program; Executive Leadership Development Program (ELMDP); LG Resource Centre (LGRC) and Local Government Network (LGNET), Vuna Awards; Siyenza Manje; Grant Funding; Technical Assistance; Loan funding; 2010 Project Office, Research, Knowledge sharing and networking; Any other projects agreed to from time to time	Skilled Municipal Officials and Councillors
DBSA	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Enhance collaboration towards supporting Municipalities in the Western Cape. Project Siyenza Manje	Knowledge Sharing, Information Sharing, Effective Coordination, Planning, Implementation, Monitoring and Evaluation of support provided to municipalities.
DBSA	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Support SALGA in its endeavor to undertake a Review of Municipal Performance. Review of Municipal Performance, Primary Research on 20 municipalities in all 9 Provinces, with a particular focus on the most poor performing vis-à-vis good performing. To also identify the systematic and root causes of low performance in certain municipalities.	Able to align interventions to improve the performance of Local Government.
Department of Environmental Affairs & Tourism	Establish organisational capacity and systems for the BP implementation. Capacity Building for municipalities to coordinate and implement sustainable service delivery programs. Coordinate education, and awareness programmes for municipalities to coordinate and implement sustainable service delivery programs. Coordinate education and awareness	Support SALGA to act as an implementing agent, to give effect to the national coordination of local government policy initiatives and programmes in the area of environmental management with an aim to improve, amongst others, environmental sustainability in municipal development planning, service delivery, environmental governance, waste management, and reporting climate change response plans - state of environmental reporting.	Exchanged Knowledge and skills.

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Department of Local Government	To improve SALGA's capacity to support and advise its members	To capacitate LG representatives with necessary working knowledge to carry out their jobs effectively in pursuit of the vision and mission of the respective municipalities by means of an accelerated programme of interactive practical training, which is accredited as a formal programme by the School of Public Management and Administration in the University of Pretoria	Participants are equipped with necessary competencies to carry out their duties effectively, by means of an accelerated programme of theoretical and interactive practical learning. Modules are in line with formal and non-formal programmes offered on NQF level 6 and course participants
Department of Public Service & Administration	Knowledge Sharing, Advocacy, and Lobbying	DPSA and SALGA Task Team, on Information Sharing on Local Government Policy Issues.	Exchanged Knowledge and Skills.
Department of Public Works	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To provide support to municipalities in the implementation of the EPWP as an intervention to addressing the issues of unemployment and poverty alleviation. To improve the effectiveness of EPWP in LG. Allocate an EPWP section in SALGA's regular publications.	Various components of EPWP are incorporated into SALGA and municipalities' overall strategy dealing with unemployment and poverty alleviation.
Deutscher Entwicklungsdienst (German Development Cooperation)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Growing a base of knowledge and experience about LED in South Africa, that will be targeted at Local Government. Ensure that the function of the Network is aligned to the LED activities, expectations and practical experiences of such stakeholders.	Exchanged Knowledge and Skills.
DFID	Capacity Building and Institutional Development: Stable Municipal Governance.	Establishment of a SALGA Budget Office - Capacity Enhancement, Performance Management, Financial Management, Policy & Monitoring, MFMB / GAMAP	Improved Control, Compliance and Financial Information Management.
DPLG	Capacity Building and Institutional Development: Stable Municipal Governance.	Establishment of a SALGA Budget Office: Infrastructure Funding, Capacity Enhancement, Performance Management, Financial Management, Policy & Monitoring, MFMB / GAMAP	Improved Control, Compliance and Financial Information Management.

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DPLG	<p>To contribute to municipal transformation and organisational development</p> <p>To improve SALGA's capacity to support and advise its members</p>	<p>LG Capacity Building; Drive LG transformation; Stakeholder mobilisation; International partnerships focused on common priorities and programmes; Project Consolidate & 5 Year Strategic Agenda; Build new/requisite capability: dplg: M&E; Billing "SDFs" deployed; Project Consolidate PMU. SALGA: PEOs in provinces. Define institutional arrangements for optimal collaboration: utilise existing IGR Act & IGR Structures: Extended Cabinet Makgotla; PCC, MINMEC; IMC on Project Consolidate; Improved leadership and coordination of bilateral strategic and operational interactions: JEXCO lessons, reporting to Parliament etc.</p>	<p>Exchanged Knowledge and Skills.</p>
DWAF	<p>To contribute to the effective and sustainable delivery of municipal services</p>	<p>To strengthening Supply Chain Management practices & BBBEE implementation; Using sector forums to strengthen IGR forums: national, provincial and local;</p> <p>To strengthen Social Development activities: poverty alleviation focus.</p> <p>Continuing support to Gender mainstreaming, HIV/AIDS & cross cutting issues, 2010 issues</p>	<p>Delivery Models and tools box for water services accepted as best practice by UN Habitat;</p> <p>National Joint transfer - policy to transfer WS schemes to municipalities;</p> <p>Successful implementation of Masibambisane WS Programmes I&II 2001-2007;</p> <p>Strategic Framework for WS, approved by Cabinet in 2003;</p> <p>Joint Sector Support Strategy adopted in November 2006, aligned to LG Support Agenda;</p> <p>Councilor Training in WS 1999 & 2006</p>

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EDIH	To contribute to the effective and sustainable delivery of municipal services	To partner in the restructuring of the electricity distribution industry in SA	Partner in the resolution of key enablers, outstanding policy issues, champion municipal interest in the EDI process, monitor and evaluate progress and provide leadership of the EDI restructuring process within municipal sector, encourage all municipalities to support the implementation of the Cabinet decision by: signing Accession to cooperative agreement and establishing a joint Regional Engagement Forum. Assist the development of framework to align municipal Integrated Development Programmes (IDPs) and budgets with EDI restructuring objectives.
Ernst & Young	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Provide SALGA with assistance on specific projects, as well as assistance on various municipal finance policy positions and technical advice on amendments accounting standards as it pertains to the local authority and the municipal environment.	Exchanged Knowledge and Skills.
Eskom	To improve SALGA's capacity to support and advise its members	Support of various SALGA initiatives / programmes (i.e. hosting of the National Members' Assembly, National Conference, etc.)	Efficient delivery of programmes, leveraging resources from partnerships.
European Union	Capacity Building and Institutional Development: Stable Municipal Governance.	Establishment of a SALGA Budget Office, Infrastructure Funding, Capacity Enhancement, Performance Management, Financial Management, Policy & Monitoring, MFMB / GAMAP, PPP's; MFMB / GAMAP	Improved Control, Compliance and Financial Information Management.

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FFC	To contribute to the strengthening of municipal financial capacity	To provide pertinent advisories to SALGA. To enhance research on fiscal issues affecting LG. Informing and deliberating on fiscal policy issues affecting LG sphere i.e. expenditure and revenue issues	Increased and focused interactions, beyond discussions on the revenue and expenditure issues, it is imperative that SALGA plays a key role in advising and deliberating on a number of key issues: developing a framework for assessing function shifts and effects of demarcation, mitigate against potential negative effects of unfunded mandates, presenting a municipal perspective on revenue assignment issue, in particular proposal on replacement of RSC levies need to be viewed in context of broader exercise of assigning revenues to LG. Need to get LG on entrenching the fiscal autonomy of sub-national sphere
Gauteng Department of Education	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Facilitation of of Capacity Building Programmes across all levels of employment in the Municipalities, including Ward Councilors, through assessment and identification of training needs as well as facilitation of formal and informal development programmes.	Accelerated Service Delivery in the Local Government Sphere.
GEMLOCK	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To continuously an important value adding and attractive training programme which will support the consolidation of democracy in South Africa; To continuously support the build-up of capacity in SA municipalities in order to create a better platform for both men and women to realise their potential and thereby contribute to poverty alleviation in SA.	Training program established and participation in the training program; Financing arrangements made
Gender Links	Social Cohesion: Transversal (Gender, Youth, Children, HIV/AIDS) socio economic issues mainstreamed.	Creating an enabling environment for municipalities and local government stakeholders to implement programmes and action plans aimed at achieving gender equality, equity and women's empowerment.	Increased understanding of gender mainstreaming/coordination in the provincial and local spheres of government.
Gender Links	Social Cohesion: Transversal (Gender, Youth, Children, HIV/AIDS) socio economic issues mainstreamed.	Localising the 365 days of action to end Gender Based Violence (GBV) in South Africa, and particularly assist councils to develop a more detailed GBV action plans.	Increased understanding of gender mainstreaming/coordination in the provincial and local spheres of government.

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GTZ	To enhance and maintain a high profile position locally, regionally and internationally. To improve SALGA's capacity to engage with stakeholders and lobby and advocate on issues of interest to member municipalities	To provide support and advise in the Focal Area of local governance and Municipal Development	Strengthening SALGA's lobby and Advocacy work; Capacity building and training of municipal councilors; World Cup 2010 municipal support
GTZ / GIZ	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Performance Management, Financial Management.	Improved Control, Compliance and Financial Information Management.
Health Insite	To contribute to municipal transformation and organisational development	Building municipal capacity to manage employee wellness through providing advisory and support services and facilitating Information and Knowledge exchange. Electronic HIVAids and employee wellness advisory, support and training tools developed and implemented; Electronic information and knowledge portal developed and implemented	Increased understanding of gender mainstreaming/coordination in the provincial and local spheres of government.
Human Sciences Research Council (HSRC)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Knowledge Sharing	
IMATU	To improve SALGA's capacity to effectively represent members as an employer	To bargain on labour issues affecting municipal employees thereby establishing Collective Agreements	Executive Committee, Bargaining Committee and Working Groups consisting of representatives from all parties being set up; Labour issues including salary, wage increases and uniform conditions of services for municipal employees addressed

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IMFO	To contribute to good governance and public participation in municipalities	To foster collaboration in areas of strategic collaboration and cooperation in order to deepen the development agenda of LG	Joint research on needs of municipalities; Joint training programmes, Rationalise conference programmes between IMFO & SALGA; SALGA to involve IMFO on finance and internal audit committees and requirements; Cooperate in responding to government consultations
Institute of Municipal Finance Officers (IMFO)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved		Improved Control, Compliance and Financial Information Management.
LA Health Medical Scheme	Improve SALGA's corporate governance and internal functioning.	Redevelopment of the SALGA Website	Improved Profile of SALGA as an organisation and municipalities.
LGSETA	To improve SALGA's capacity to support and advise its members	To provide training and build capacity of the local government sector to enable it to achieve its developmental agenda	Collaborate on key and strategic training and development of both councilors and officials, traditional leaders; Strengthen public participation; Identify sector professional bodies such as IMFO, ILGM and other to leverage on the subject matter expertise to inform the development programs; Collaborate closely with DPLG on issues of reviewing and defining the appropriate structures and relevant models of LG; Collaborate with DPLG on the development of norms and standard for employment in the sector including, benchmarks for service delivery per capita

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Masibambane Water Research Commission	To contribute to the effective and sustainable delivery of municipal services	To collaboratively initiate and set up a national benchmarking activity for the water services sector which will support the water service sector regulatory framework	National benchmarking initiative for the water services sector set up; Mutual learning and information exchange about benchmarking practices, processes and current and future projects related to benchmarking initiated; Benchmarking core groups set up
MIIU	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	PPP's	Improved Control, Compliance and Financial Information Management.
Mpumalanga Regional Training Trust	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Roll out Programmes on Trade testing and Recognition of Prior Learning to employees in our municipalities that are involved in Artisan work i.e. Plumbing, Bricklaying, and Painting.	
Municipal Demarcation Board	To improve SALGA's capacity to engage with stakeholders and lobby and advocate on issues of interest to member municipalities	Fostering meaningful and substantial contribution in policy making processes within various intergovernmental structures. To develop and implement mechanisms to maximise and strategise on inputs and key policy issues that deserve to be considered from time to time. facilitating and supporting the capacity building of individual municipalities. promoting the credibility and relevance of the LG agenda in national policy and programmes	Areas of strategic collaboration and cooperation to deepen the development agenda of LG; Capacity assessments; Municipal boundary changes; Ward delimitation and legislative processes; Information sharing
National House of Traditional Leadership	To contribute to good governance and public participation in municipalities	To adopt an approach that will involve traditional leaders participation in LG	Sharing of information, knowledge and experiences by way of attending each other's workshops, conferences etc; Developing mechanism for bringing traditional leaders and councilors closer to each other; Strategies on participation of traditional leaders in municipalities

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Name of Organisation	Strategic Objective (KPA)	Partnership Objective	Key Performance Indicator
National League of Cities (NLC)	Improve SALGA's capacity to support and advise Municipalities	Implement a broad range of activities in support of local government, and institutional development, with a focus on Governance, Municipal Finance, Economic Development, Sustainability, Community Development.	Accelerated Service Delivery in the Local Government Sphere.
National Treasury	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Transformation & Operational Funding, Policy & Monitoring	Improved Control, Compliance and Financial Information Management.
Nedbank	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Financial Wellness, Financial Solution, Financial Education (NCA), Financial Support, Community Social Investment	
NEDLAC	To contribution to the stimulation of local economies and poverty alleviation	To represent, support and advise municipalities on how they can respond to the global economic crisis, including lobbying national structures to explicitly acknowledge the role of the local government in a nationwide response to the crisis	
Pricewaterhouse Coopers	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Indigent Management Solution for municipalities	
Provincial DLG	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Transformation & Operational Funding, Capacity Enhancement, Performance Management, Policy & Monitoring.	Improved Control, Compliance and Financial Information Management.
Public Administration Leadership and Management Academy (PALAMA)	Social Cohesion: Transversal (Gender, Youth, Children, HIV/AIDS) socio economic issues mainstreamed.	Gender Mainstreaming Training Programme	

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SKL International (previously SALA IDA)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To jointly run the Local Democracy and Local Governance Training Program for South Africa (LODLOG)	Skilled Municipal Officials and Councillors
SKL International (previously SALA IDA)	Strengthening SALGA's capacity and that of local government in planning and implementing gender policies.	Improve the democratic consolidation in South Africa through gender policies and programmes at the local government level.	SALGA's overall competence on gender mainstreaming and leadership skills development will be increased through participation in the programme and for the organisation, it will enhance the credibility to support gender mainstreaming in the South African municipalities and in the policy context to lobby the national government.
South African Cities Network (SACN)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To facilitate a joint knowledge sharing program of action for local government. To develop joint positions a prioritised issues facing local government	Information and knowledge exchanges, Peer Reviews; Development of Frameworks, Guidelines and Toolkits; Research, Networking; Best practices and Benchmarks
South African Municipal Workers Union	To improve SALGA's capacity to effectively represent its members (municipalities). Labour Relations - A productive, stable labour environment, supported by a mutual gains approach.	To bargain on labour issues affecting municipal employees thereby establishing Collective Agreements, Executive Committee, Bargaining Committee and Working Groups consisting of representatives from all parties being set up; Labour issues including salary, wage increases and uniform conditions of services for municipal employees addressed	Effective Representation of Municipalities.

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Swiss Agency for Development and Co-operation (SDC)	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To facilitate a significant reduction of energy consumption in the building sector through enhanced energy efficiency in the full life cycle of buildings; Municipalities record 10% improvement in energy efficiency by 2013	A LG EE strategy for buildings is developed and implemented; Knowledge sharing programme for building sector energy efficiency is developed and implemented; Human capacity, financial resources, structures and systems built in SALGA to manage and promote EE in LG especially in building sector
United Cities and Local Government of Africa	To enhance and maintain a high profile position locally, regionally and internationally.	Reinforcing the voice of African LG on the world stage; Playing greater role in the policy and strategy direction of the UCLGA, mobilising resources for continental government	Establishment of LG as a instinct government sphere in Africa; Technical support in the establishment of Municipalities in Post-war Societies; Establishment and consolidation of LG Associations in Africa; Policy formulation and strategic planning for municipalities including CDSs and IDPs; Gender mainstreaming in African LG
University of Johannesburg	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Collaboration with SALGA, German Development Cooperation, CMRA, IDC, COGTA, DBSA, LEDNA, P3. aimed at becoming the leading source of knowledge and information and a single platform (and portal) for exchange of ideas and creating synergies in economic development on the local level in South Africa.	Improved capacity in the LG Sector, resulting in improved service delivery. Knowledge Management and Sharing System in place, including portals, learning events, and networks.
University of Pretoria	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To capacitate LG representatives with necessary working knowledge to carry out their jobs effectively in pursuit of the vision and mission of the respective municipalities by means of an accelerated programme of interactive practical training, which is accredited as a formal programme by the School of Public Management and Administration in the University of Pretoria	Participants are equipped with the necessary competencies to carry out their duties effectively, by means of an accelerated programme of theoretical and interactive practical learning; Modules are in line with formal and non-formal programmes offered on NQF level 6 and course participants

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University of the Witwatersrand	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	Execution of a research project on Migration Patterns and their impact on Municipalities' Development in South Africa.	Research outputs published and disseminated to members, and stakeholders in the form of a working paper / position paper.
VNG	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To formalise cooperation in the context of strengthening LG Associations. To assist SALGA in its work as a representative body for local government. To capacitate, through SALGA, municipalities in the development and implementation of (social/rental) housing policies. To capacitate SALGA in the delivery of its services (both social/rental housing and other services). To strengthen local government service delivery in the field of HIV/Aids in South Africa. To strengthen the capacity of South African twinning municipalities in the field of housing	More effective programmes by leveraging resources from Partnerships. Exchange visits between SALGA and VNG officials; Municipal Training Programs (LOGO South: Housing and HIV/Aids); Social Housing Program; CMRA; 3 funded positions in SALGA office; Association Capacity Building
Wits Business School	Capacity Building and Institutional Development: Enhanced skills and organisational systems and structures of municipalities towards improved service delivery.	To train municipal officers and councilors with a view to obtain the "Wits Certificate Programme in Management Development for Municipal Finance (CPMD)	Participants are equipped with the necessary competencies in Municipal Finance